



Innovation Programme Application Guidelines

NOTE: These application guidelines may be updated or enhanced during the application window to provide additional information. Only one version of the guidelines will be available on the website so please ensure you have the most recent version.

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Introduction

The Innovation Programme is designed to accelerate the testing and adoption of innovative technologies across the island. This programme supports both open grant opportunities and high impact challenge initiatives. It is open to a wide range of applicants, from startups and SMEs to larger organisations who are committed to delivering measurable public benefit aligned with Jersey's strategic priorities.

The Innovation programme is Impact Jersey's fourth Grant Programme, designed to find technological solutions that support the ambitions of solving the 8 island priorities. The Open nature of the programme means we don't specify the particular focus of the projects that apply and encourage technology adoption in the Island.

The Programme has been designed to achieve the key objectives identified in line with P75/2022, [the Island Priorities](#) and the Impact [Jersey Strategic Programme Plan](#). The objectives of the programme are detailed below.

Overview:

This applicant guide outlines the key steps, criteria, and expectations for those seeking funding through the programme. It provides clarity on eligibility, the application process, assessment criteria, and the types of support available. Whether you're proposing a pilot, proof of concept, or a scalable solution, this guide will help you understand how to shape a strong application and what to expect throughout the process. The application process is open from 26th June on a rolling process and is available to both on-island and off-island applicants. This is to encourage the world's brightest innovators to bring their solution and innovative tech into the island to tackle island priorities.

The programme has three funding tiers available depending on the scale and ambition of your proposal. Applicants are invited to submit their applications that encourage a proactive approach to investing in innovation and accelerating Jersey technology adoption aligning with our island priorities.

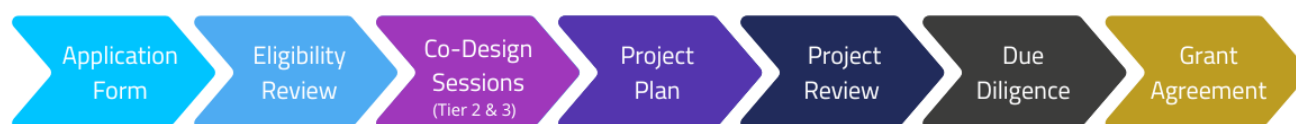
Feature	Tier 1: £5K to £100k	Tier 2: £100k to £500k	Tier 3: > £500k
Initial Step	Online application process	Online initial enquiry	Online initial enquiry
Application Support	Tailored feedback for each application submitted. Monthly clinic for engagement prior to submission.	Tailored co-design sessions for formal application. Monthly clinic for engagement prior to submission.	Tailored co-design sessions for formal application. Monthly clinic for engagement prior to submission.
Max Pillar Award Pool	£500k quarterly (across both tiers)		Not applicable
Project Completion	Within 18 months of contract signing	Within 18 months of contract signing	Within 24 months of contract signing

Objectives:

The innovation programme provides a platform to demonstrate how technology-driven solutions can deliver meaningful public benefit, to Jersey's priorities. By supporting innovative approaches that improve island life, and improve productivity and wellbeing, the programme aims to foster scalable ideas that contribute to a more resilient and inclusive future.

Our objectives for the Innovation Programme are:

- **Make progress on Island Priorities:** To make progress on the eight island priorities as laid out in the P75/2022.
- **Enable organisations to achieve improvements:** of economic efficiency, wellbeing of islanders, environmental impacts.
- **To grow the local innovation ecosystem:** Focused on the adoption and delivery of technology solutions.
- **To generate local insights:** To generate local insights from the curation, creation, and adoption of technologies. Insights can be gained from data reports on the adoption of technologies.



The Application Process:

Enquiry form

The initial stage of the application process involves completing an enquiry form available on the [Impact Jersey website](#).

Based on the level of funding of your project you will either be directed to submit your Tier One initial application or be invited to apply to attend our monthly co-design clinics for Tier Two and Three.

Eligibility Form

After completing your initial enquiry form, you will need to complete your initial application form, which is slightly different depending on Tier one vs Tier two & Three applicants. Your initial application will be reviewed internally by the Impact Jersey team

who will check the eligibility of your proposal. Please ensure you have carefully read the eligibility criteria before submitting your application form, this is a saveable form so you can come back to it at any time.

Tier One – Project Plan Proposal

Tier one applicants who have successfully passed the eligibility criteria will be invited to submit their project plan proposal to the judging panel. Applicants are to submit a comprehensive project plan to include key elements (further detailed in the document below) such as impact, timelines, match funding details, data management etc.

The Project Plan is your opportunity to articulate the specific details of your project while emphasising how your idea benefits the island and can be effectively implemented.

Once you have submitted your application via email, the judging process begins, and you will receive a decision on your proposal in 20 working days.

Tier Two & Three – Co- Design Sessions

Applicants who successfully pass the eligibility criteria will be invited to attend our monthly co-design clinics, in which the Impact Jersey team will provide 1-1 advice on how to strengthen your project proposal ahead of its submission.

These sessions offer a unique chance for applicants to work with the Impact Jersey team to better understand their proposal and align it with the 8 island priorities and the funding criteria. Applicants will be able to register for these monthly clinics through Eventbrite. When applicants are deemed ready to submit their project plan proposal by the Impact Jersey team, they will be invited to submit it to the judging panel.

Tier Two & Three – Project Plan Submission

Applicants approved for the next stage of Tiers Two and Three are to submit a comprehensive project plan to include key elements (further detailed in the document below) such as impact, timelines, match funding details, data management etc.

The Project Plan is your opportunity to articulate the specific details of your project while emphasising how your idea benefits the island and can be effectively implemented.

Once you have submitted your application via email, the judging process begins, and you will receive a decision on your proposal in 20 working days for Tier Two and 30 working days for Tier Three.

Programme Timeline

Phase 1 - Application window – The application window will be open from the 26th of June 2025, the process will be year-round. Due to the tiered funding, only Tier One applicants can submit their proposal directly, upon passing the eligibility criteria. Both Tier Two and Three applicants will need to apply and attend the co-design sessions.

Phase 2 – Monthly Clinics: Applications for tier two and three will be reviewed for eligibility and invited to our monthly co-design session to ensure their proposal is as strong as possible. Application for Tier One will be reviewed against our eligibility criteria.

Phase 3.1 - Applications submitted: Applications who successfully pass the eligibility criteria will have their proposals submitted to the judging panel.

Phase 3.2 & 3 - Applications submitted: Applications for Tier Two and Three who have been approved by the innovation programme working group will submit their grant proposal for review by our decision makers.

Phase 4.1 - Decision Making: Applications submitted for Tier one review will receive a decision within 20 working days if the proposal has been successful or not.

Phase 4.2 - Decision Making: Applications submitted for Tier two review will receive a decision within 20 working days if the proposal has been successful or not.

Phase 4.3 - Decision Making: Applications submitted for Tier three review will receive a decision within 30 working days if the proposal has been successful or not.

Phase 5 – Funding Approval: Applications who have been successful will have grant agreements issued for review and approval by the applicant. Following approval, funding award will commence as per the terms of the grant agreement.

Phase 6 – Project delivery: Projects are required to commence within 3 months of funding award and must complete within 18 to 24 months. During the project delivery phase, there will be staged assessments

of project progress as aligned to delivery milestones and grant payment terms. This will all be set out in the grant agreement.

Applicant Eligibility:

Applicant Requirements:

- Global participation: The programme is open to both local and international businesses, startups, and innovators.
- One application per company/individual: The lead applicant can only submit and lead one application per programme call.

Strategic Fit & Island Impact

- Projects must deliver results that create a positive impact in Jersey and clearly demonstrate how the expected outcomes will contribute to that impact.
- Projects must clearly articulate how the proposed solution addresses one or more of [islands priorities](#) as outlined in the [Impact Jersey Strategic Programme Plan](#) and P.75/2022.
- Deliver tangible benefits to Jersey's people, economy, or environment within 18-24 months of project commencement.
- The project must provide evidence or insight (e.g. research, stakeholder engagement, pilot data) to validate the expected benefits.
- Ensure the project is relevant to the local context, including regulatory, cultural, and economic considerations.
- Provide evidence that the proposed costs are proportionate to the expected outcomes and impact on Jersey.
- The proposed project must provide value through potential economic growth, job creation or other substantial benefits.
- The projects must cover how investment will generate exceptional value and ROI for Jersey taxpayer.

Project Requirements

- The proposed project must clearly justify why Impact Jersey funding is needed.
- Projects must be commenced within three months of the grant award.

- Projects must be completed within 18 to 24 months (depending on funding amount) of the start date for the project, as detailed in each grant agreement.
- Projects must leverage technology to enhance customer experiences (B2C or B2B) within Jersey and must do at least one of the following: Go beyond basic website development or standard support services; Focus on innovative solutions with tangible benefits; Increase data collection and analysis to inform industry and policymakers.
- Project must demonstrate how the project contributes to accelerating technology adoption or digital transformation within Jersey.
- A match-funding element will be applied to projects who are not a registered charity or non-profit organisation. The percentage of match funding will be decided upon during the application process. Match funding will not exceed 50%.
- Projects must comply with all relevant legal and regulatory requirements.
- Under current restrictions, this programme will not fund any procurement, commercial, business development, or supply chain activity under sanctions with Russia or Belarusian entities, their associated entities, or any other entities directly affected by sanctions.

Additional Requirements:

- Evidenced stakeholder engagement: Engage with relevant stakeholders in Jersey (e.g. specific companies, industry associations, customer groups).

Tier One Initial Application:

This form should be completed on the Impact Jersey website; it is a saveable form so please take your time. The form is intended to be shortform as it will be used to assess the eligibility of your project for passing the first stage. Further opportunity to set out the details of your project will be given in later stages of the process.

The form includes the following fields:

- Company Name (if relevant)
- Full Name
- Email Address
- Where is the company/person based?
- Company website (if relevant)
- Project Title (max 100 characters)
 - Keep it title simple to make it clear what the project is.
- What is your project going to do? (500 characters)
 - This field needs to explain very clearly what your project will do and how it will deliver impact for Jersey through the acceleration/adoption of technology. Keep it quite simple as though anyone who doesn't know the area would understand it and avoid jargon
- Which of the eight Island priorities is your project solving? (dropdown)
- Funding required from Impact Jersey? (£ amount)
 - This is the amount you are requesting from Impact Jersey. Explain why the funding is required and how it represents best use of taxpayer's money.
- What is the funding to be used for? (Dropdown)
- What is the technology element of your project? (500 characters)
- How will your project impact islanders in Jersey?
 - Clearly detail how you feel the project is going to impact islanders. Consider primary and secondary impacts which may be possible.
- Who is your target market for your project?
 - Please provide a short and concise description of who your target market is.
- Do you know of any potential conflicts of interest with the Impact Jersey team (e.g. a friend or family member who works at Digital Jersey or is involved in Impact Jersey)?

Tier Two and Three Initial Application:

This form should be completed on the Impact Jersey website; it is a saveable form so please take your time. The form is intended to be shortform as it will be used to assess the eligibility of your project for passing the first stage gate. Further opportunity to set out the details of your project will be given in later stages of the process.

The form includes the following fields:

- Company Name (if relevant)
- Full Name
- Email Address
- Where is the company/person based?
- Company website (if relevant)
- Project Title (max 100 characters)
 - Keep it title simple to make it clear what the project is.
- What is your project going to do? (500 characters)
 - This field needs to explain very clearly what your project will do and how it will deliver impact for Jersey through the acceleration/adoption of technology. Keep it quite simple as though anyone who doesn't know the area would understand it and avoid jargon
- Which of the eight Island priorities is your project solving? (dropdown)
- Estimated funding required from Impact Jersey? (£ amount)
 - This is the amount or estimated amount you are requesting from Impact Jersey. Explain why the funding is required and how it represents best use of taxpayer's money. What is the funding to be used for? (Dropdown)
- How will your project impact islanders in Jersey?
 - Clearly detail how you feel the project is going to impact islanders. Consider primary and secondary impacts which may be possible.
- Do you know of any potential conflicts of interest with the Impact Jersey team (e.g. a friend or family member who works at Digital Jersey or is involved in Impact Jersey)?

Project Plan Guidance

The size and detail of your project plan should be sufficient to reflect the scope of the project and level of funding. We would recommend a document of no more than 10 pages. You can submit all or parts of your project plan in a format that best articulates your plan, which could include slides and images.

The content below is aimed at providing a guide for you on what should be contained in the Project Plan:

Executive Summary - provide a brief overview of the project, including its goals, objectives, and scope.

Background - provide more detail on the problem or need that the project is addressing. It should also discuss the context of the project, such as the target audience, the relevant stakeholders, and other funding sources.

Project Goals and Objectives - clearly set out the specific goals and objectives of the project. The goals should be broad and aspirational, while the objectives should be specific, measurable, achievable, relevant, and time bound. The goals must demonstrate the potential impact of the project in Jersey, as aligned to the island priorities.

Project Methodology - describe how the project will achieve its goals and objectives. It should set out the techniques you will use to plan and execute the project and what contingency measures you will put in place to mitigate risks.

Match-Funding - For companies or individuals that are not registered as non-profits or charities, the Impact Jersey team will incorporate a match funding component into your proposal to enhance its strength. You are encouraged to include a suggested match funding approach within your proposal, which can be refined during later stages. The match funding percentage will depend on the total funding request and the anticipated impact of the project on the island. This percentage will not exceed 50%.

Project Budget - provide a detailed breakdown of the project's budget, including both one-off capital costs (e.g. purchase of assets) and recurring costs (e.g. personnel) for the life of the project. The budget should consider on-going costs post project completion and indicate how the project might be sustained in the future. You should note that grant payments will be staged and aligned to activity-based milestones, therefore you should structure your budget plan in a

similar fashion. In addition, terms of the grant agreement may require ownership of high-value assets to be retained by Digital Jersey, and you should reflect this where relevant. The budget must include clear and detailed information about the match funding for the project, in adherence to the match-funding policy on the Impact Jersey website.

Project Deliverables and Timeline - provide a detailed schedule for the project, including the major deliverables and the associated milestones for each stage of the project, as well as the overall timeline for completion.

Project Team - list the members of the project team, along with their roles and responsibilities and any previous relevant experience. If you are collaborating with other companies or partners on your project, explain what each partner will contribute to the project and how you will work together to successfully deliver.

Supporting Documents - it is important that you provide any relevant documents to validate the credibility and readiness of the project. For example, documents confirming match-funding commitments, product certifications or insurance details.

References - please provide any contact details of individuals who can be contacted to verify experience or corroborate your involvement in previous projects referenced in the application.

Project Scope

The innovation Programme is designed to be open-ended, welcoming a diverse range of innovative solutions that address the Impact Jersey island priorities. You are encouraged to demonstrate how your projects can make a significant contribution to the islanders or the economy by tackling a problem statement aligned with the island priorities.

The eight island priorities and potential use cases include, but are not limited to:

1. Improve productivity in existing economic sectors

- *How might we design a digital identity system for Jersey that is not just secure, but also seamlessly integrates with global standards?*
- *What innovative RegTech solutions can we build to make financial compliance in Jersey more efficient and secure for everyone?*
- *How can Jersey's legal framework evolve to become the global standard for smart contracts and digital asset management?*

2. Support the development of new economic sectors, products, and service

- *What kind of platforms or initiatives would best connect Jersey's diverse innovators, investors, and entrepreneurs to spark groundbreaking collaborations?*
- *Imagine a dedicated, accessible cybersecurity "playground", what would it look like, and how could it accelerate tech innovation in Jersey?*

3. Improve the health & wellbeing of Jersey's population

- *How can we monitor and identify hazards to health and provide interventions at the earliest opportunity?*
- *How can we support and increase active travel across the island?*
- *How can digital health/tech solutions improve preventative care in Jersey?*
- *What innovative solutions can support Jersey's aging population to live healthier, more independent lives, reducing reliance on acute care services?*

4. Improve sustainable transport option for islanders

- *What creative infrastructure and incentives can we introduce to make cycling and walking the most convenient and safest ways for Islanders to get around for short to medium length journeys?*

- *Beyond traditional bus routes, what "on-demand" or flexible transport services could we develop to better serve rural areas and off-peak travel needs for Islanders?*
- *How could we integrate various sustainable transport options (e.g., buses, bikes, shared mobility) into a seamless, user-friendly system that simplifies travel planning for everyone?*

5. Help address the islands housing and infrastructure needs

- *How can we enable construction sector innovation to deliver more quality homes for Islanders?*
- *How can technology help us to understand the housing market better?*
- *What innovative construction methods (e.g., modular housing, sustainable materials) can we adopt to build high-quality, energy efficient homes faster and more affordably on the island?*
- *How can technology improve the process of matching islanders with suitable housing, making the housing market more transparent and accessible?*
- *What smart infrastructure solutions can Jersey implement to efficiently manage its growing population's demands on water, waste, and energy systems for the long term?*

6. Improve supply chain resilience

- *Given our island status, how can we develop advanced logistics and transportation strategies that guarantee continuous flow of goods even when faced with adverse weather or international freight issues?*
- *How might we leverage technology (e.g., blockchain, AI) to achieve greater real-time visibility into our supply chains, anticipating and mitigating potential disruptions before they impact Jersey?*

7. Respond to the climate emergency

- *How can we help Islanders understand and reduce their own carbon footprint?*
- *How can we optimise utilisation of the Island's built infrastructure?*
- *Given Jersey's unique coastal environment, what untapped potential do we have in tidal and wave energy to power our future sustainably?*
- *How can we transform Jersey into a hub for advanced, sustainable agriculture, reducing our environmental footprint while boosting local produce?*
- *What creative approaches can we take to turn Jersey's waste into valuable resources, producing a truly circular economy model?*

8. Ensure islanders have the right skills for the future economy

- *How can we equip Jersey with the cutting-edge AI and data science skills needed to lead in the digital age?*
- *How can our educational system proactively adapt to ensure Jersey's workforce possesses the skills for tomorrow's leading industries?*
- *What digital tools and platforms can we develop or adopt to personalize learning pathways, making it easier for every Islander to acquire the specific skills they need for future careers?*
- *How can we leverage AI and automation not as a threat, but as an opportunity to elevate the types of jobs available in Jersey, requiring higher-level human skills?*

The judging panel will be looking for creative and impactful solutions that can be effectively implemented and scaled across the island. You should provide a clear and compelling demonstration of how your technology will contribute to an improved island, through solutions to the eight island priorities.

Conflict of Interest

It is important that there are high levels of integrity and public trust in Digital Jersey's administration of the Impact Jersey scheme. You must therefore declare on the application form any possible conflict you may have with anyone involved with the programme management, delivery, judging or oversight.

Applications from family members, business partners, or businesses partially or wholly owned by any of the Digital Jersey Directors on the decision-making Steering Committee for this grant programme will not be accepted. Any other conflicts will be reviewed and managed with appropriate controls as necessary.

Judging Criteria:

All applications will be reviewed by a judging panel and an independent advisor. All applications will need to demonstrate the following:

Tier One £0 - £100,000

Idea and innovation (30%):

1. Relevance and Innovation potential of technology solution:

- Quality of tech solution and the innovation it brings
- Potential Impact on target market
- How much Impact could it have on the 8 island priorities?

2. Potential for early tech adoption in Jersey:

- How does the solution contribute to the adoption of technology within Jersey?

Justification for funding (20%):

1. Need for Impact Jersey funding:

- Why is Impact Jersey funding needed to progress this project at this stage?

2. Value for money:

- How will funds be used? (Include a project budget)
- Why does this represent substantial value?
- Does the application include plans for scaling and maintaining the solution beyond the initial funding period?

Feasibility of delivery (20%):

• Project plan outline:

- What is a realistic outline of the project key activities and timelines?
- Have the grant stage payments requested been clearly set out and explained, aligned to appropriate delivery milestones?

• Team capacity:

- What are the core skills and experience within the team (or individual) that are relevant to delivering this project?

Potential early impact and benefits (30%):

1. Initial benefits for Jersey:

- What are the potential early benefits (within 18 months) for the people or the economy of Jersey?
- What will be the longer term expected benefits?
- What would be needed to realise these benefits?

2. Alignment with Impact Jersey priorities:

- How does the technology solution align with the stated priorities of the Impact Jersey programme?

Tier Two - £100,000 - £500,000

Idea, innovation, and market opportunity (30%):

1. Detailed technology solution:

- Quality of tech solution and the innovation it brings
- Potential Impact on target market
- How much Impact could it have on the 8 island priorities?

2. Clear acceleration of tech adoption in Jersey:

- How does the technology solution contribute to accelerating technology adoption within Jersey?

3. Identified target market/audience:

- Who is your target market or audience for the solution?

Justification and value for money (20%)

1. Compelling need for Impact Jersey funding:

- Why is Impact Jersey funding crucial for the project success?
- Why does this project growth and scale depend on Impact Jersey funding?

2. Detailed budget and resource allocation:

- How will funding be spent?
- Is the project efficient with their resource allocation?
- Have the grant stage payments requested been clearly set out and explained, aligned to appropriate delivery milestones?
- Is there a clear link between expenditure and project outcomes?
- Does the application include plans for scaling and maintaining the solution beyond the initial funding period?

3. Demonstration of value for Jersey taxpayer:

- How is the requested funding used efficiently?
- Is the funding request a good representation of substantial value for the Jersey taxpayers?
- What potential benefits to the taxpayer is there? (Including project ROI or wider economic benefits)

Robust project delivery plan (20%)

1. Detailed and feasible project plan:

- Does the applicant detail a clear roadmap for deployment of the solution, including key milestones, deliverables, and deadlines?

2. Experienced and capable team:

- Who is the team members?
- What are their relevant skills and experience?
- What is the teams track record in delivering similar projects?

Significant impact and benefits (30%)

1. Clear and measurable benefits for Jersey:

- What are the significant benefits the projects are expected to create for the people and the economy of Jersey?
- How will these benefits be measured?

2. Strong alignment with Island Priorities:

- How does the project align with the specific priorities of the Impact Jersey programme?

Tier Three - Over £500,000

Transformative idea, innovation, and market leadership potential (30%):

1. Technology solution:

- Quality of tech solution and the innovation it brings
- Has the applicant clearly explained what the technology does and how it works?
- Has the applicant provided a clear analysis of a significant and scalable target market with a well-defined engagement strategy?

2. Significant acceleration of tech adoption and leadership in Jersey:

- Will this technology adoption potentially position Jersey as a leader in this area?

3. Significant and scalable market opportunity:

- Has the applicant provided a clear analysis of a significant and scalable target market with a well-defined engagement strategy?

Exceptional justification and return on investment (20%):

1. Compelling and strategic need for significant Impact Jersey funding:

- Has the applicant provided clear justification for funding, highlighting the transformative potential that cannot be achieved otherwise?

2. Detailed budget demonstrating optimal resource utilisation and long-term sustainability:

- Has the applicant provided a highly detailed budget demonstrating optimal resource utilisation?
- Have the grant stage payments requested been clearly set out and explained, aligned to appropriate delivery milestones?
- Does the application include a clear plan for maintaining the solution beyond the grant funding period?

3. Demonstration of exceptional value and significant return for Jersey taxpayer:

- Does the proposal cover how investment will generate exceptional value and ROI for Jersey taxpayer?
- Does the investment provide value through potential economic growth, job creation or other substantial benefits?

World-class project delivery and governance (30%):

1. Comprehensive and highly feasible project plan with robust risk mitigation:

- Does the applicant provide a comprehensive project plan that covers all key phases of deployment in Jersey?
- Has the applicant completed a mitigation plan for potential risks?

2. Exceptional team with proven track record of large-scale delivery:

- Has the solution been deployed successfully in other jurisdictions?
- Does the applicant demonstrate the leadership structure and operational experience to deliver a successful project?
- Has the applicant evidence of their track record for success delivering similar projects?

- Does the project plan demonstrate any relevant case studies or testimonials to support their plans?

Major and sustainable impact and benefits (20%):

1. Significant, measurable, and sustainable benefits for Jersey:

- Are there clear major and sustainable benefits the project is expected to create for the people and economy?
- Does the application demonstrate appropriate levels of benefits and scale?
- Will the benefits be delivered in the 0-24-month window?
- Does the application demonstrate how the benefits will be measured?

2. Strongest alignment with strategic Island Priorities:

- Has the applicant clearly explained how the technology solution aligns with the stated priorities of the Impact Jersey programme?
- How does the project align with the specific priorities of the Impact Jersey programme?

Is there potential for this project to contribute to the broader government objectives?

Successful Applications

To ensure a smooth and equitable review process, the Impact Jersey team may stagger the application submission timeline for Tier Two and Tier Three applicants, depending on the volume applications received.

Please note that this is a competitive funding programme, with a total allocation of £500,000 available per quarter. To maximise the likelihood of approval by the judging panel, the Impact Jersey team will advise Tier Two and Three applicants on the most appropriate time to submit their proposals. It is important to note that the innovation programme was launched in Q3 of 2025, so a maximum of £1 million will be available for that year. This amount will increase to £2 million in 2026.

Following final due diligence checks, successful applicants will work with Impact Jersey to agree on a performance assessment criterion for your project which will be set out and agreed in the grant agreement.

Grant payments will be staged and aligned to the completion of key project deliverables and cashflow forecasts. At agreed milestones (as set out in the Grant Agreement), an assessment will be undertaken by Impact Jersey to ensure progress has been made and deliverables have been completed. Upon satisfactory completion of this assessment, subsequent stages of funding may be released.

If Impact Jersey is not satisfied that progress has been made, even after providing a reasonable time for remediation, Impact Jersey will withhold the payment. The criteria for making this assessment will be clearly set out in the grant agreement. Discussions will be held with Impact Jersey on next steps in such circumstances.